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27 June 1949

MEMORANDUM

TO: COS

FROM: EXO

SUBJECT: Recommendations for Joint Training Program

ENCLOSURE: COS memo of 22 June with attached report on subject

1. The following suggestions are offered pursuant to request contained in enclosed memorandum:

a. EXO agrees with the suggestion contained in par. 2 of enclosure that under the present organization of OPC and in view of the responsibilities which have been placed upon COS, he would be the appropriate representative of this office on the Joint Training Committee. As a matter of fact, under the organizational concept of OPC the three Division Chiefs should operate as deputies to ADPC for their respective functions--serious consideration was even given to calling them deputies. If the system operates properly, COS should be "capable of reflecting accurately the policies of the ADPC" on training matters.

b. I should like to suggest, however, that consideration be given to making the Joint Training Committee a 5-man body with two representatives from each office, plus the Chief of Training. The first representative from OPC should be COS, the policy representative. The second representative should be the OPC liaison consultant referred to in par. 10 of the report. I believe that a 5-man committee will be able to function more effectively, that the inclusion of the liaison officer will implement coordination, and that the participation of such a full-time, professional training officer on the Joint Training Committee will tend to enhance the value of that body's deliberations.

2. There is certain to be a considerable degree of psychological opposition to the establishment of a joint training program, but I believe that it is our best approach to the current situation for the following reasons:

a. For obvious reasons it is highly desirable that the training program be controlled and operated by the covert offices that it is designed to serve.

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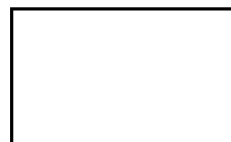
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b. There would be an inevitable amount of duplication and inefficiency if each office attempted to maintain a completely autonomous training program.

c. For that reason there may be a tendency to pull the entire training program up to the level of the Director.

d. Our best chance of avoiding the above development (which all who have given extensive study to the matter agree would be highly undesirable) is by means of establishing the most efficient and economical program that it is possible to devise as this will place us in the best possible position to defend our action against criticism and will effectively offset any advantages that might be attained by placing the training program at the CIA level.

e. Although there may be a psychological obstacle to the concept of a Joint Training Committee, there is really no reason why the program couldn't function effectively on this basis. The whole culture and civilization of America operates on the committee basis in business, government, educational field and in the armed services. To be more specific, the National War College operates on the basis of policy guidance from a committee with a single executive head--in a manner very similar to that proposed in the report.



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24 June 1949

MEMORANDUM FOR: MR. SCHREYER

SUBJECT: Recommendations for Joint Training Program

1. I have reviewed with great interest the report of Messrs. [redacted] of June 20 recommending a joint training program for OSO and OPC as well as your memorandum of June 22, and offer the following comments:

a. I concur in the principles set forth in paragraph 1a and b of the [redacted] I do not concur in the principles set forth in paragraph 1c of this report in that I do not believe that adequate security and control of those elements of OPC training which are of exclusive interest to OPC operations can be established and maintained through the joint training committee proposed in ~~the~~ report. I believe that the authors of this report have recognized this problem, as evidenced by the statement in paragraph 2 that "this plan recognizes that completely satisfactory unification of training facilities without actual unification of OSO and OPC is not possible." While I agree that it is desirable to unify training insofar as possible to effect economy in manpower and money, I do not believe that this factor should be permitted to outweigh necessary and adequate security and control.

b. Assuming that the joint training program envisaged in the subject report were limited to those elements which are common to OSO-OPC operations as contemplated in paragraph 1b of the report, I would concur in the recommendations contained in paragraph 3 of the report providing that the OSO and OPC representatives on the joint training committee be limited to either the Deputy ADPC and Deputy ADSO or the executive officers of the two organizations. I do not concur in the recommendations in respect to chiefs of operations designated as representatives of OSO and OPC since the responsibilities of such representatives are considerably broader than their fields of jurisdiction.

[redacted]

[redacted]

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